

Meeting Title	Mid and South Essex Acute Trusts Boards Meeting in Common		
Meeting Date	11 th September 2019	Agenda No	10
Report Title	Chief Executive's Report		
Lead Executive Director	Clare Panniker, Chief Executive		
Report Author	Clare Panniker, Chief Executive		
Action Required	Decision <input type="checkbox"/> Discussion <input type="checkbox"/> Monitoring <input checked="" type="checkbox"/>		
Background / Context	The purpose of this report is to provide a summary of key aspects of the business of the three trusts in recent months.		
Changes to the Boards of Directors	The MSB Group will be welcoming Dr David Walker and Dawn Scrafield who will take up the roles of Chief Medical Officer and Chief Finance Officer respectively in the Autumn.		
Operational Performance	All three hospitals remain challenged with respect to the key access standards within in the NHS Constitution.		
Building a Single Organisation	We remain on target to merge in April 2020. The Secretary of State for Health and Social Care has accepted the Independent Reconfiguration Committee recommendation that we should press ahead with our plans to reconfigure our services, which means that we will begin seeing the changes this autumn. Governors continue to be closely involved in the merger programme, particularly the design of the new Constitution and the process for appointing a Chair and NEDs to the new Trust.		
Service Development, Accolades and Innovations	A number of accolades, service developments and innovations across our hospitals are noted in the report.		
Timescale for Benefits to be Realised	Ongoing		

Assessment of Implications	
Financial	<p>Does this proposal have <u>revenue</u> (recurrent or non-recurrent) implications for the Trusts? Not directly</p> <p>Does this proposal have <u>capital</u> (recurrent or non-recurrent) implications for the Trusts? Not directly</p> <p>If yes, can these implications be <u>fully</u> covered by existing budgets? N/A</p>
Risk	This report impacts on most of the risks to achieving our strategic objectives as articulated in the Group Board Assurance Framework.
Equality and Diversity	This paper has been subject to an equality analysis and there are no implications for groups with protected characteristics
Freedom of Information	<i>No exemptions apply (i.e., information is in the public domain)</i>
Other Implications Identified	None of note.
Recommendation	<p>The Trust Boards of BTUH, SUHT and MEHT are invited to:</p> <p>Note the Chief Executive's report and request any clarification that may be required</p>
Appendices	N/A

Chief Executive's Report – September 2019

Opening Remarks

Welcome to this meeting in public of the three Trust Boards in Common.

Changes to the Boards of Directors

The Boards are reminded that Dr David Walker has been appointed to the role of Chief Medical Officer for our Group; David will be joining us in early autumn. Dawn Scrafield has also joined us as Chief Financial Officer. I am sure you will join me in welcoming both David and Dawn to our Group.

Operational Performance

As you will hear later in this meeting, it has been difficult to consistently achieve the access standards required by the NHS Constitution.

On behalf of the Trust Boards, I would like to pay tribute to all of the clinical, clinical support and corporate support staff and leadership across all sites for their inexhaustible hard work and dedication to patient care, under very challenging circumstances. It is also highly commendable that despite these pressures, our clinical leaders have kept up the enthusiasm and momentum for service redesign and improvement.

Becoming a Single Organisation

Members will receive a detailed update on our progress towards creating a new NHS Foundation Trust from April 2020. The Secretary of State for Health and Social Care has accepted the Independent Reconfiguration Committee recommendation that we should press ahead with our plans to reconfigure our services. This means that we will begin seeing the changes this autumn. The first stage of approval for the STP (Sustainability and Transformation Partnerships) spend of £118m is anticipated by the end of November 2019. This means that this capital investment will unlock substantive patient and financial benefits for the group.

We are consulting on the next stage of the merger and have a masterplan for each of the acute sites. The masterplan for each site describes how the £118m will be spent, which includes adaptations to existing buildings and some new premises.

Governors continue to be closely involved in the merger programme, including a collaborative process to agree key aspects of the corporate governance and constitution for the new organisation. A number of key decisions were made in this regard at a Governor Conference held on 27th June 2019. The recruitment and selection process for the Chair of the new Trust is due to start in early September and the appointment process for non-executive directors will follow in the autumn.

Service Developments, Accolades and Innovations

Even in the context of operational pressures alongside large-scale clinical and corporate change, our teams have delivered innovations, partnership working, service developments and received accolades across all sites. A few examples are listed below:

- A diagnostic heart procedure which takes less than ten minutes is helping to prevent heart attacks and strokes and allowing consultants at Southend University Hospital NHS Foundation Trust to treat more patients with complex conditions.
- The Macmillan Information Centre at Southend University Hospital is launching Active Thursdays, a new exercise programme for patients living with incurable cancer. Its being

run in partnership with Havens Hospice and the class is run by their physiotherapist Jenna Venables.

- Basildon Hospital offers new less invasive treatment for fibroids; Surgeons are using a new less invasive system to treat uterine fibroids. Sonata (Sonography-Guided Transcervical Fibroid Ablation) is an incision-free procedure which avoids the need for stitches, allowing patients to be treated as day cases.
- Broomfield Hospital's bereavement midwife Tabitha Stuthridge has been shortlisted for Midwife of the Year at the 2019 Butterfly Awards. The Butterfly Awards celebrate the work of medical professionals, carers and volunteers who support those who have experienced baby loss.

Clare Panniker

Chief Executive