

Meeting Title	Mid and South Essex Acute Trusts Boards Meeting in Common		
Meeting Date	13 th November 2019	Agenda No	8
Report Title	Chief Executive's Report		
Lead Executive Director	Clare Panniker, Chief Executive		
Report Author	Clare Panniker, Chief Executive		
Action Required	Decision <input type="checkbox"/> Discussion <input type="checkbox"/> Monitoring <input checked="" type="checkbox"/>		
Background / Context	The purpose of this report is to provide a summary of key aspects of the business of the three trusts in recent months.		
Changes to the Boards of Directors	We welcomed Dr David Walker to the role of Chief Medical Officer on 3 rd October 2019.		
Operational and Financial Performance	All three hospitals remain challenged with respect to the key access standards within in the NHS Constitution. The finances of all three trusts remain challenging, particularly at BTUH.		
Building a Single Organisation	We remain on target to merge in April 2020. Governors continue to be closely involved in the merger programme.		
Service Development, Accolades and Innovations	A number of accolades, service developments and innovations across our hospitals are noted in the report.		
Timescale for Benefits to be Realised	Ongoing		

Assessment of Implications	
Financial	<p>Does this proposal have <u>revenue</u> (recurrent or non-recurrent) implications for the Trusts? Not directly</p> <p>Does this proposal have <u>capital</u> (recurrent or non-recurrent) implications for the Trusts? Not directly</p> <p>If yes, can these implications be <u>fully</u> covered by existing budgets? N/A</p>
Risk	This report impacts on most of the risks to achieving our strategic objectives as articulated in the Group Board Assurance Framework.
Equality and Diversity	This paper has been subject to an equality analysis and there are no implications for groups with protected characteristics
Freedom of Information	<i>No exemptions apply (i.e., information is in the public domain)</i>
Other Implications Identified	None of note.
Recommendation	<p>The Trust Boards of BTUH, SUHT and MEHT are invited to:</p> <p>Note the Chief Executive's report and request any clarification that may be required</p>
Appendices	N/A

Chief Executive's Report – November 2019

Opening Remarks

Welcome to this meeting in public of the three Trust Boards in Common.

Changes to the Boards of Directors

We are delighted to welcome Dr David Walker who joined us as Chief Medical Officer for the MSE Group on 3rd October 2019. David has many years of experience in clinical leadership roles across the country. Most recently he was Chief Medical Officer at University Hospitals of Morecambe Bay NHS Foundation Trust. I am sure you will join me in welcoming David to our group of hospitals.

CQC Core Service Inspections at Mid Essex and Basildon

Many of you will be aware of the CQC core service inspections taking place at Mid Essex and Southend simultaneously on 5th, 6th and 7th November. We expect to receive some brief high level feedback from the lead inspectors at both sites at the end of each day, and I will provide a verbal update for colleagues at the Trust Boards in Common meeting.

Operational and Financial Performance

As you will hear later in this meeting, it has been difficult to consistently achieve the access standards required by the NHS Constitution.

On behalf of the Trust Boards I would like to thank all our staff across the three sites for their continued hard work and dedication to patient care, under very challenging circumstances. I am also grateful to our clinical leaders who, despite these pressures, have kept up their enthusiasm and momentum for service redesign and improvement.

The financial position of the MSE trusts remains challenging. There is a particular financial pressure at BTUH at the present time, which is the focus of concerted efforts by clinical and corporate leaders.

Becoming a Single Organisation

Members will receive a detailed update on our progress towards creating a new NHS Foundation Trust from April 2020. We remain on target to achieve the merger on this date.

Governors continue to be closely involved in the merger programme, The second MSE Governor Conference took place on 3rd October 2019 and we have re-energised our communications and engagement strategy for Governors.

The recruitment and selection process for the Chair of the merged Trust is underway and an announcement will be made in December. The appointment process for non-executive directors for the merged Trust will commence shortly.

Service Developments, Accolades and Innovations

Even in the context of operational pressures alongside large-scale clinical and corporate change, our teams have delivered innovations, partnership working, service developments and received accolades across all sites. A few examples are listed below:

- The Research and Development Team set up a stall at Basildon Hospital on 30th October 2019 to showcase the great research that the hospital supports. Staff and

patients came along to explore how research can improve the future health and care of our population;

- Bereavement Midwife at Broomfield Hospital, Tabitha Stuthridge, was crowned Midwife of the Year at the national Butterfly Awards. The awards recognise the work of health professionals, carers and volunteers who support those who have experienced baby loss;
- Patients in Southend on Sea are benefitting from more specialist care closer to home thanks to a unique partnership involving NHS Southend Clinical Commissioning Group (CCG), Southend Hospital, Southend Borough Council and A Better Start Southend. The new Joint Paediatric Clinic sees paediatricians working with GP colleagues to offer joint consultations closer to children's homes.

Clare Panniker

Chief Executive