

Meeting Title	Mid and South Essex Acute Trusts Boards Meeting in Common		
Meeting Date	11 th March 2020	Agenda No	8
Report Title	Chief Executive's Report		
Lead Executive Director	Clare Panniker, Chief Executive		
Report Author	Clare Panniker, Chief Executive		
Action Required	Decision <input type="checkbox"/> Discussion <input type="checkbox"/> Monitoring <input checked="" type="checkbox"/>		
Background / Context	The purpose of this report is to provide a summary of key aspects of the business of the three trusts in recent months.		
Operational and Financial Performance	<p>All three hospitals remain challenged with respect to the key access standards within in the NHS Constitution.</p> <p>The finances of all three trusts remain challenging, particularly at BTUH.</p>		
Clinical Reconfiguration	Phase 1 of our plans to reconfigure clinical services across our hospitals is making good progress, in line with our commitment to delivering the service improvements upon which we consulted in 2017/18.		
Building a Single Organisation – Mid and South Essex NHS Foundation Trust	<p>We remain on target to merge in April 2020. Governors continue to be closely involved in the merger programme. The formal merger assurance process undertaken by NHS Improvement (NHSI) is now drawing to a close.</p> <p>Appointments have been made to the 8 non-executive director positions on the Board of the proposed new trust. Once the necessary checks have been completed, the names and backgrounds of the whole Board will be publicised.</p>		
Service Development, Accolades and Innovations	A number of accolades, service developments and innovations across our hospitals are noted in the report.		
Thank You and Goodbye	Subject to approval of the proposed merger by the SUHT and BTUH Governors and by NHSI later this month, today's meeting of the MSE Trust Boards in Common will be the last. Sadly we will be saying goodbye and thank you to a number of non-executive directors from the three trust boards.		
Timescale for Benefits to be Realised	Ongoing		

Assessment of Implications	
Financial	<p>Does this proposal have <u>revenue</u> (recurrent or non-recurrent) implications for the Trusts? Not directly</p> <p>Does this proposal have <u>capital</u> (recurrent or non-recurrent) implications for the Trusts? Not directly</p> <p>If yes, can these implications be <u>fully</u> covered by existing budgets? N/A</p>
Risk	This report impacts on most of the risks to achieving our strategic objectives as articulated in the Group Board Assurance Framework.
Equality and Diversity	This paper has been subject to an equality analysis and there are no implications for groups with protected characteristics.
Freedom of Information	<i>No exemptions apply (i.e., information is in the public domain)</i>
Other Implications Identified	None of note.
Recommendation	<p>The Trust Boards of BTUH, SUHT and MEHT are invited to:</p> <p>Note the Chief Executive's report and request any clarification that may be required</p>
Appendices	N/A

Chief Executive's Report – March 2020

Opening Remarks

Welcome to this meeting in public of the three Trust Boards in Common. We really appreciate questions and contributions from Governors, Patient Council members, patients and the public so please do raise a comment or question during the dedicated item towards the end of today's agenda. It would help us to ensure we provide a fully informed response at the meeting if you could notify us in advance of your question, otherwise we may need to provide a written response shortly after the meeting. Please contact the Corporate Secretariat on 01268 524900 or email foundation@btuh.nhs.uk.

CQC Core Service Inspections at Mid Essex and Southend

The CQC conducted Core Service and Well Led inspections at Mid Essex and Southend in November and December 2019. We received positive high level feedback from the lead inspectors at both hospitals at the end of each day, as well as some areas for improvement which we were able to act upon straight away.

The final reports were published on 6th March 2020. Despite a number of areas of good practice that were highlighted by the CQC, including a rating of "Good" for both sites in the Well Led domain, the overall ratings of both Mid Essex and Southend has remained at "Requires Improvement". Further details can be found in a separate paper on today's agenda.

Operational and Financial Performance

As you will hear later in this meeting, it has been difficult to consistently achieve the access standards required by the NHS Constitution for both elective and emergency care.

The financial position of the MSE trusts remains challenging as we try to deliver our financial commitments for this year whilst planning for a new financial year in 2020/21.

Changes to Clinical Services

Phase 1 of our plans to reconfigure clinical services across our hospitals are continuing to progress. Further details can be found in the change portfolio report on today's agenda. Initial planning activities have now commenced for phase 2 and 3 of our clinical reconfiguration.

Becoming a Single Organisation – Mid and South Essex NHS Foundation Trust

Members will receive a detailed update on our progress towards creating a new NHS Foundation Trust from 1st April 2020. We remain on target to achieve the merger on this date and the NHSI transaction assurance process is now drawing to a close.

Following the appointment of Nigel Beverley as Chair of the proposed Mid and South Essex NHS Foundation Trust by Governors in November 2019, a robust appointment process took place for the eight non-executive director positions, utilising external independent support. Governors confirmed the appointments in early February 2020. All of the successful candidates accepted their appointments. Once the appointment checks, including the Fit and Proper Persons compliance process have concluded, we will publicise details of those appointed.

Service Developments, Accolades and Innovations

Even in the context of operational pressures alongside large-scale clinical and corporate change, our teams have delivered innovations, partnership working, service developments and received accolades across all sites. A few examples are listed below:

- Since July 2019, Essex County Council youth workers have been working alongside doctors and nurses at Basildon Hospital to identify and support young people who are presenting with various needs. Essex Youth Service now has a dedicated team who are available six days a week to speak to young people attending hospital injured or in crisis;
- An audiology doctor at Southend Hospital, Dr Gareth Smith, has been awarded the status of Principal Fellow by the British Society of Audiology (BSA). The BSA noted the part that Dr Smith has played in the field of audiology at departmental, regional and national level;
- The mortuary and radiology teams at Broomfield Hospital have been presented with a joint award by the Trust for their “gold standard” work during the Grays lorry tragedy in October 2019.

Thank You and Goodbye

Subject to approval of the proposed merger by the SUHT and BTUH Governors and by NHSI later this month, today’s meeting of the MSE Trust Boards in Common will be the last. Sadly we will be saying goodbye to a number of non-executive directors from the three trust boards. We commend them all for their hard work and dedication and assure them that their legacy is in safe hands.

Clare Panniker

Chief Executive